



Hampton Roads Bridge-Tunnel

VDOT



June 2020 Project Report

I-64 HAMPTON ROADS BRIDGE-TUNNEL EXPANSION

Proj. No. 0064-M06-032
Report #15



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Issue date: July 16, 2020

1. Executive Summary

1.1 Reporting Period

This report, prepared by the Virginia Department of Transportation (the Department), provides an overview of accomplishments and activities for the Hampton Roads Bridge-Tunnel Expansion project (the Project) from May 24, 2020 – June 20, 2020. The Design-Builder for the Project is Hampton Roads Connector Partners (HRCP), a consortium that includes Dragados, Vinci, Flatiron, and Dodin Campenon Bernard.

The current reporting period is aligned with HRCP's fiscal-month structure, on which the Project's design-build schedule updates and invoiced construction progress are based. Reporting periods typically close on the Saturday on or preceding the 24th of each month.

1.2 Project Accomplishments

During this reporting period, the following project accomplishments were recorded:

- The Virginia Marine Resources Commission (VMRC) held a commissioners meeting on May 26, 2020, during which the HRBT expansion project was presented. VMRC approved the project their permit was issued on June 8, 2020.
- The Preliminary Public Notice (PPN), in support of the USCG Bridge Permits, for both the Willoughby Bay Bridge and the HRBT approach trestles was public noticed on May 18, 2020 with the comment period ending on June 19, 2020. No comments were received.
- The Hampton Roads Transportation Accountability Commission (HRTAC) voted on May 28, 2020 to support the execution of the project option concerning bridge repairs.
- HRCP submitted the remaining materials required for the Virginia Pollutant Discharge Elimination System (VPDES) on June 1, 2020, and the application is now complete.
- HRCP conducted an interagency meeting on June 18, 2020, to review Virginia Institute of Marine Science (VIMS) comments on the proposed fish mitigation plan.
- The Virginia Department of Environmental Quality (DEQ) public notice ended June 22, 2020. One comment was received.
- HRCP received statements of no objection (SONOs) from the City of Hampton, City of Norfolk, and Virginia Maritime Association (VMA), and concurrences from the Virginia Pilots Association (VPA) and the Navy. HRCP submitted the SONOs and concurrences along with the remainder of required material for the Section 408 Determination by the US Army Corps of Engineers (USACE).

1.3 Priorities

The Department's priorities for the Project are to achieve the following objectives:

- To provide mobility enhancements and travel-time reliability along the Project corridor
- To minimize Project impacts on adjacent communities
- To improve transportation operations and safety throughout the Project corridor
- To develop public infrastructure in a financially responsible manner

1.4 Schedule

Schedule updates for this reporting period include:

- HRCP remains on track to achieve Substantial Completion in advance of the contract milestone of September 1, 2025.
- Final Completion remains as scheduled for November 1, 2025.
- Approximately 20% of the contract time has progressed to date.

1.5 Budget and Cost

The budget and cost updates for this reporting period are as follows:

- Project budget overview (through June 2020 payment application):

| | |
|------------------------------------|-----------------|
| Total project budget: | \$3,861,997,227 |
| Total charges for efforts to date: | \$268,578,730 |
| Remaining project budget: | \$3,593,418,497 |

- Design-build contract overview (through June 2020 payment application):

| | |
|------------------------------------|------------------|
| Total contract amount: | \$3,299,997,227 |
| Total charges for efforts to date: | \$249,201,623 |
| Total work orders: | (\$4,764,211.21) |

- Design-build progress to date (through June 2020 payment application):

| | |
|--|--------|
| Overall: | 7.59% |
| Mobilization: | 10.81% |
| General Requirements (incl. Project Management): | 8.17% |
| Design: | 47.72% |
| Physical Progress: | 1.25% |

1.6 Environmental Management

During this reporting period, HRCP took the following steps in support of permit acquisition for the project:

- HRCP submitted the remaining materials required for the Virginia Pollutant Discharge Elimination System (VPDES) on June 1, 2020, and the application is now complete.
- HRCP submitted suggested revisions to the VMRC submerged lands permit on June 2, 2020, and VMRC accepted those revisions.
- HRCP submitted the Construction General Permit (CGP) package, Version 2a, on June 16, 2020.
- HRCP conducted an interagency meeting on June 18, 2020, to review VIMS comments on the proposed fish mitigation plan.
- HRCP held a monthly progress meeting with the City of Hampton during which the beneficial reuse of dredged material was discussed and HRCP continues to coordinate with Hampton to determine if they have an appropriate use for the material.
- HRCP completed monthly maritime stakeholders meetings.
- HRCP received Statements of No Objection (SONOs) from the City of Hampton, City of Norfolk, and the VMA, and concurrences from the VPA and the Navy. HRCP submitted the SONOs and concurrences along with the remainder of required material for Section 408 Determination by USACE.
- HRCP continued coordination with USACE including a conference call on June 4, 2020 to answer final questions.

1.7 Quality

Quality updates for this reporting period include:

- HRCP submitted the quarterly update of the Quality Management Systems Plan (QMSP) and Construction Quality Management Plan (CQMP) for VDOT review.
- VDOT participated in HRCP preparatory inspection meetings held for South Island Access work for Pavement Markings and Signal relocation on the South Trestles.
- Other Quality activities included reviews of Material Book Documentation and QA/QC Daily reports, Non-Conformance Report (NCR) resolution coordination with HRCP, conducting weekly Quality Status meetings, and coordinating with Owner staff.

1.8 Operations

The following operations activities took place during this reporting period:

- Shoulder closures and lane closures were conducted for geotechnical exploration and survey work.
- Corridor-wide field inspections were performed for the inspection of existing bridge structures.
- Marine geotechnical explorations and Phase 1 of landside geotechnical borings are complete.
- Outfitting and utility connections to the South Island office trailers continue.
- Utility relocation work continues on the South Island.
- Two additional slab pours were complete on the South Island to support additional temporary facilities associated with slurry production and treatment.

1.9 Safety

Safety procedures and activities during this reporting period include:

- Daily Risk Assessments (DRA's) are completed on site with all field staff groups and are reviewed by HRCP/VDOT staff to ensure compliance.
- All personnel are urged to use caution entering/exiting the tunnel islands, be aware of traffic conditions, and have an adequate gap in traffic to accelerate safely into the travel lane.
- Large meetings, including Safety Orientation Training, are being held using audio or video formats. In compliance with Commonwealth of Virginia guidance, office and field personnel are adhering to COVID-19 health and safety measures, including social distancing and the use of additional equipment as appropriate for the workplace situation.

1.10 DBE & SWAM Business Activities

DBE & SWAM business activities for this reporting period are as follows:

- Association for the Improvement of American Infrastructure (AIAI) Webinar
- Virtual Hiring Event
- Monthly Civil Rights Workgroup Meeting

1.11 Public Outreach

Public outreach updates for this reporting period are as follows:

- Members of VDOT's HRBT Expansion Team have participated in more than 100 outreach events to date.
- Of specific note in this period, the following activities were completed:
 - Project Update to Norfolk and Hampton City Managers
 - Project Update to Norfolk Councilman Smigel
 - Distribution of First Edition of *HRBT Expansion Magazine*
 - Project Update to Norfolk Vice-Mayor Thomas and Councilwoman McClellan
 - Second Quarterly Project Stakeholders Meeting
 - Project Presentation to Oyster Point Rotary Club
 - Project Presentation to Norfolk Division of Hampton Roads Chamber of Commerce
 - Public Outreach to cities of Hampton and Norfolk
 - Establishment of Small Working Groups with City of Norfolk and Hampton Staff to ensure coordination

1.12 Project Media

Project media updates for this reporting period are as follows:

- News releases for temporary lane closures at HRBT for construction-related work
- Posts to social media relating to traffic advisories and project milestones

2. Project Accomplishments

2.1 Overview and Look Ahead

Milestones

The LNTP1 completion milestone was achieved on September 24, 2019. LNTP2 and LNTP3 were issued to HRCP on September 25, 2019.

Geotechnical Investigation

Landside drilling and laboratory testing for soil classification in Norfolk and Hampton is ongoing. The marine geotechnical exploration program, which consisted of over 400 boring locations, was completed on May 31, 2020. Phase 1 of landside geotechnical borings is complete, with Phase 2 to follow for noise wall locations and refinement of retaining walls.

Environmental Permitting

Several key accomplishments occurred during the reporting period. DEQ received one public comment on the proposed Virginia Water Protection (VWP) permit action from May 23 to June 22, 2020 and is currently processing final permit. HRCP received and submitted all concurrences and SONOs required for Section 408 Determination by USACE. This completed the information package and USACE is currently drafting the Memorandum for Record (MFR). The VMRC held a commissioners meeting during which the HRBT expansion project was presented and the commission approved the project unanimously. The VMRC permit was issued on June 8, 2020.

Coordination continues with VMRC and VIMS regarding the proposed fish and submerged aquatic vegetation compensation package. A meeting was held on June 18, 2020, with agency reviewers to discuss VIMS comments and potential revisions to the plan. HRCP is continuing coordination with the City of Hampton concerning any potential for beneficial reuse of dredged materials from the project. Hampton is currently discussing the use of this material for purposes other than beach nourishment.

HRCP provided responses to National Oceanic and Atmospheric Administration (NOAA) comments and revised Letter of Authorization (LOA) request document. HRCP is preparing the revised LOA request for submission to NOAA in coordination with VDOT comments and suggestions. Coordination with USACE, VMRC, DEQ, NOAA, and USFWS is ongoing and will continue as appropriate through the life of the project.

Construction Operations

Utility relocations are underway on the South Island, to support the installation of the slurry walls for the TBM launch pit.

Third Party Coordination

Post-award coordination with the cities of Norfolk and Hampton, the U.S. Navy, and the Federal Highway Administration (FHWA) started in April 2019 and is ongoing. FHWA participates in weekly coordination meetings with VDOT and HRCP.

3. Project Schedule

3.1 Schedule Status

Baseline Schedule

The Baseline Schedule has been accepted as the Schedule of Record. The current longest path for the project remains through the boring of the two new tunnels beginning with the design, permitting, and construction of the South Island Portal. HRCP is developing a re-baselined schedule as a contractual requirement before full Notice to Proceed can be issued.

Permitting Schedule

The Project's USACE, DEQ, and VMRC permits include multiple administrative documents, including the Coastal Zone Management (CZM) consistency determination, the USACE Section 404/10 permit, USACE Section 408 Determination, the DEQ water protection and pollution discharge elimination permit, and the VMRC subaqueous land permit.

The VMRC permit was considered at the May 26, 2020 Commission hearing and was approved by a unanimous vote. The DEQ Virginia Water Protection (VWP) permit was drafted and published for public comment from May 23, 2020 to June 22, 2020. The DEQ Pollution Discharge Elimination System (VPDES) permit application is under review by DEQ. Remaining activities on this permit include receiving a draft permit for review, 30-day public notice, and final permit issuance. This process could potentially conclude by August 2020. The USACE has provided a draft of the Section 404/10 permit for HRCP review, while the outstanding items of Section 408, NOAA IHA, and Section 401 are being resolved. HRCP continues to work with the USCG through the necessary processes and a preliminary public notice (PPN) was issued with a comment period of May 18 to June 19, 2020. No comments were received during this public notice period. HRCP is anticipating having bridge permits in place by early fall 2020.

Key Dates

The following table depicts key milestone dates outlined in the contract requirements. HRCP's submitted Baseline Schedule reflects the early stages of HRCP's planning sequence and will be substantially refined and further detailed as the design advances. This table will be updated to reflect these dates and used as a benchmark to track milestone achievements.

| Key Dates | Contract Requirement | Schedule of Record Dates | June 2020 Update | Actual |
|-----------------------------------|----------------------|--------------------------|--------------------|--------------------|
| LNTP1 | | April 12, 2019 | April 12, 2019 | April 12, 2019 |
| LNTP1 Completion Milestone | | September 25, 2019 | September 24, 2019 | September 24, 2019 |
| LNTP2 | | September 29, 2019 | September 25, 2019 | September 25, 2019 |
| LNTP3 | | October 9, 2019 | September 25, 2019 | September 25, 2019 |
| NTP | | October 10, 2020 | October 11, 2020 | |
| Substantial Completion | September 1, 2025 | July 18, 2025 | August 24, 2025 | |
| Final Completion | November 1, 2025 | November 1, 2025 | November 1, 2025 | |

3.2 Longest Path

The longest-path activities for the Project schedule goes through the following activities:

Procure:

- South Portal – Slurry Walls – reinforcement supply
- South Portal – Slurry Walls – 1st cage reinforcement prefabrication

Construction:

- Start of South Slurry Walls
- Completion of South Portal Launching Pit
- Assembly of the Tunnel Boring Machine (TBM) in the launching pit
- TBM drive in High Occupancy Toll (HOT) Tunnel, U-turn then drive in General Purpose (GP) Tunnel
- Finishing works and Mechanical, Electrical and Plumbing (MEP) works in the HOT Tunnel

Commissioning and System integration:

- System operation integration of New and Existing integration

3.3 Impact Analysis

Several elements of work are near-critical and could affect Project progress if they are not addressed diligently. The Department and HRCP are closely monitoring these activities.

The following work elements have been identified as near critical, meaning there is less than one month of float in the Baseline Schedule:

- Issuance of Construction General Permit (CGP) Rev 2B
- Design of South Island Portals (SIP) Package 3
- Roadway Design for Miscellaneous Structures
- Slurry Wall Procurement
- Ground Improvement Procurement
- Utilities relocation
- Site Installation & Temporary Structures on South Island

Achieving the initial public-notice milestone for the project's JPA allowed LNTP2 and LNTP3 to be issued. LNTP2 enables procurement of the TBM, while LNTP3 allows commencement of construction work for the launching pit and ground improvement on South Island. Receipt of the project's USACE, DEQ and VMRC permits, along with other contractual requirements, will allow full NTP for the Project.

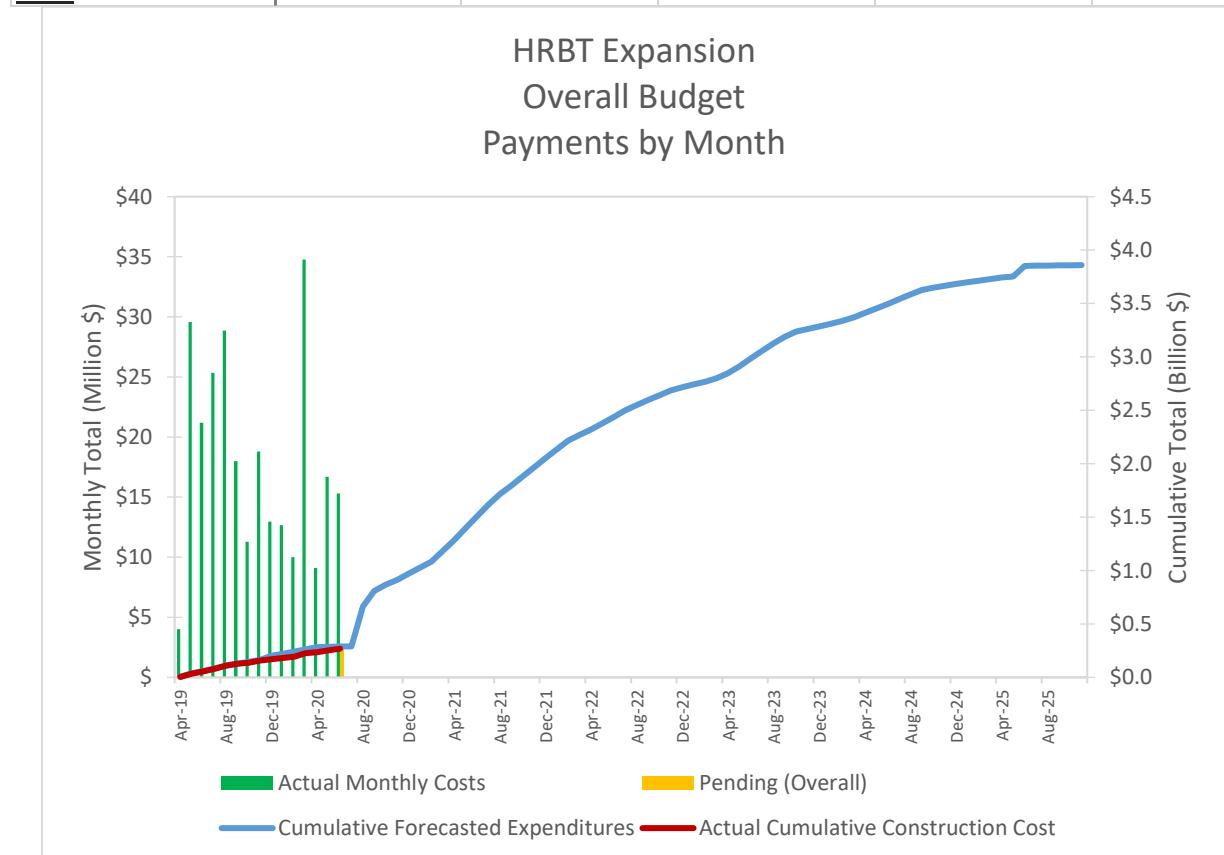
4. Budget and Cost

4.1 Overall Budget

The overall budget outlined in this report is based on the terms and conditions of Article 3 (Project Funding) in the Project Agreement for Funding and Administration (PAFA). The cost curve is based on Exhibit 6 of the Comprehensive Agreement (monthly maximum cumulative compensation amount).

Amounts this period reflects payouts for Construction, Engineering Administration, Right of Way, and Contingency between May 24, 2020 – June 20, 2020.

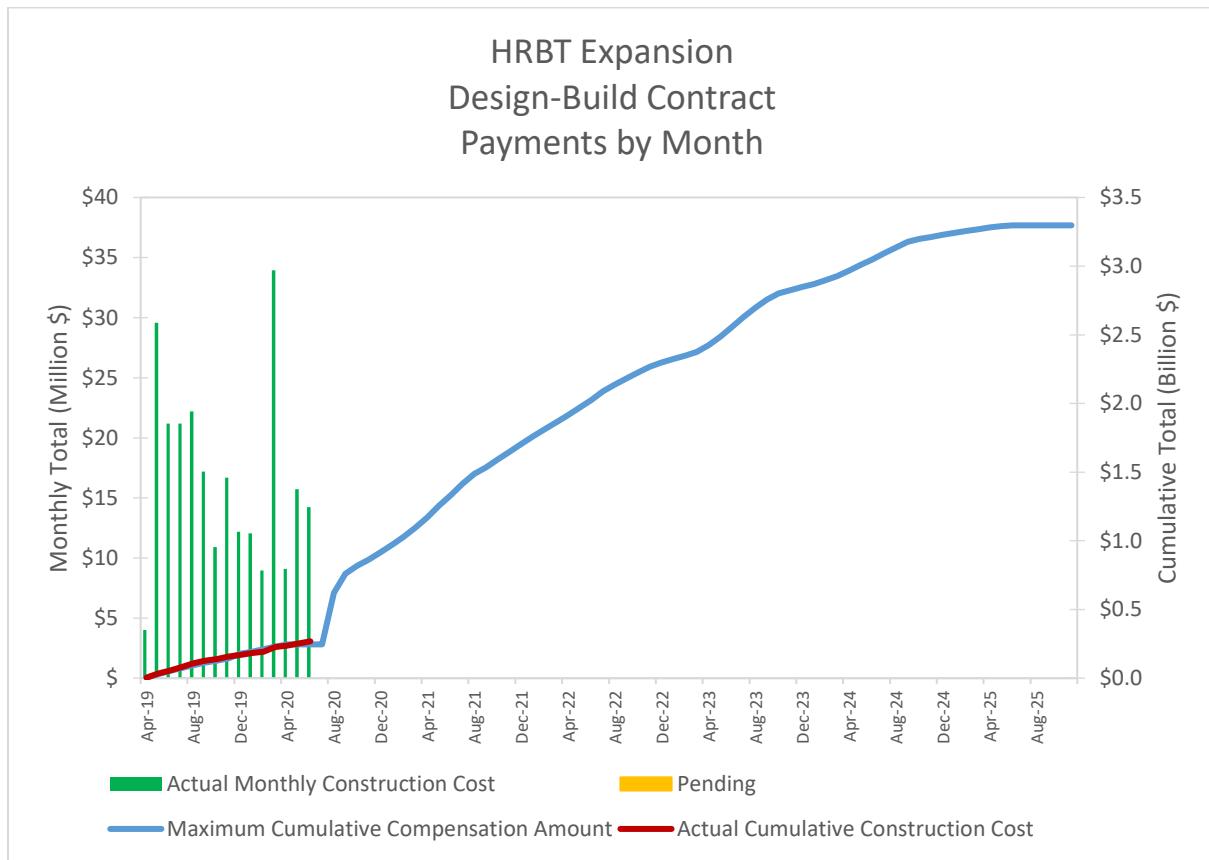
| | Amount this period: | Total to Date: | Total Budget: | Total Remaining Budget: | Percent Spent To-date: |
|---------------------------------------|------------------------|-------------------------|---------------------------|---------------------------|------------------------|
| <u>Comprehensive Agreement</u> | | | | | |
| Construction | \$14,233,788.52 | \$249,201,622.78 | \$3,299,997,227.00 | \$3,050,795,604.22 | 7.55% |
| <u>Owner Costs</u> | | | | | |
| Administration | \$1,003,395.85 | \$8,929,547.49 | \$122,000,000.00 | \$113,070,452.51 | 7.32% |
| Right of Way | \$75,411.27 | \$6,447,559.80 | \$15,000,000.00 | \$8,552,440.20 | 42.98% |
| No-Excuses Incentive | \$0.00 | \$0.00 | \$90,000,000.00 | \$90,000,000.00 | 0.00% |
| Contingency | \$0.00 | \$4,000,000.00 | \$335,000,000.00 | \$331,000,000.00 | 1.19% |
| Total | \$15,312,595.64 | \$268,578,730.07 | \$3,861,997,227.00 | \$3,593,418,496.93 | 6.95% |



4.2 Design-Build Cost Status

The construction budget and planned cost have been established based on the maximum cumulative compensation amount. For this period, the following tasks are associated with the invoiced expenditures (actual construction cost):

- Project management
- Design surveys
- Environmental permitting
- Geotechnical investigation
- Design work



4.3 Budget by Funding Source

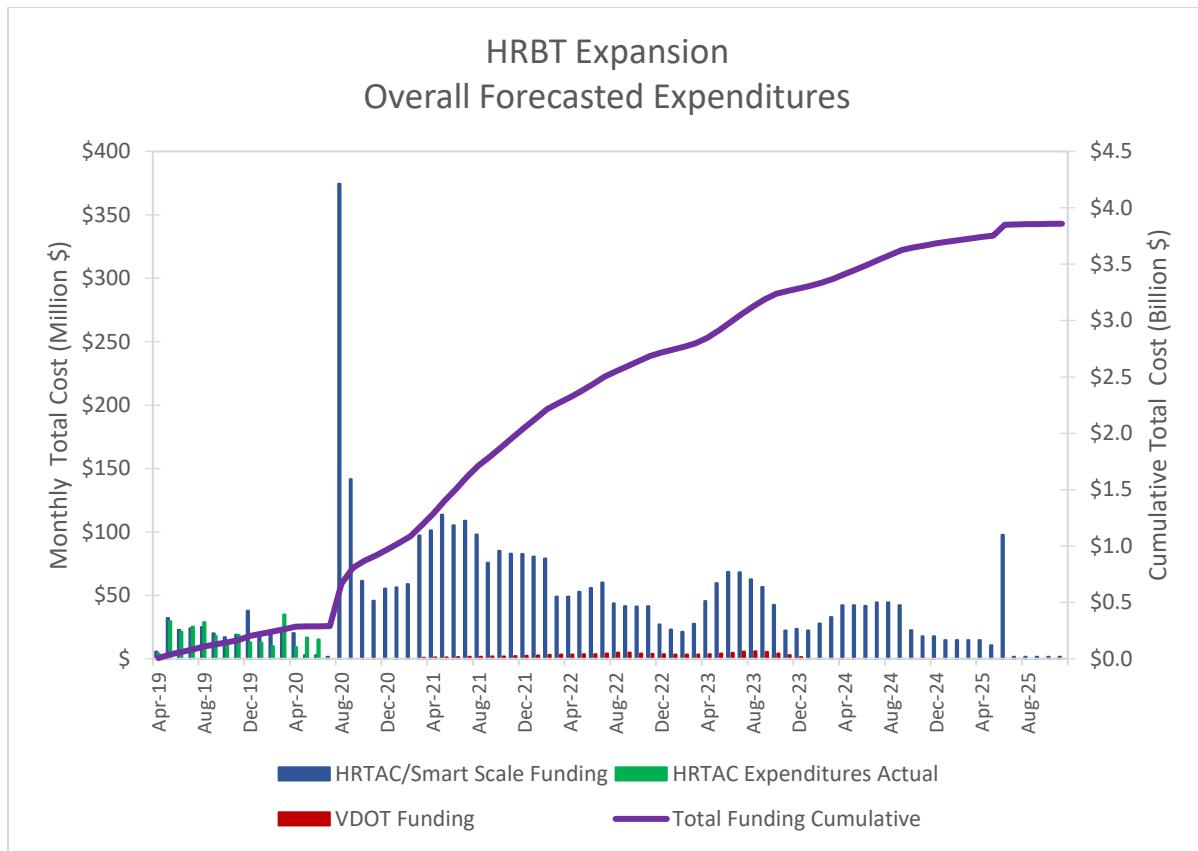
The budget for expenditures by funding source is based on the terms and conditions of Article 3 (Project Funding) and Exhibit 5 of the PAFA. This section outlines planned expenditures by both HRTAC and VDOT. The cost curve has been developed based on the monthly maximum cumulative compensation amount in the CA and will be updated as HRCP refines its design, construction means-and-methods, activity sequences, and project resourcing.

4.3.1 HRTAC and Smart Scale

| | Amount this period: | Total to Date: | Total Budget Including Smart Scale: | Total Remaining Budget: | Percent Spent To-date: |
|---------------------------------------|------------------------|-------------------------|-------------------------------------|---------------------------|------------------------|
| <u>Comprehensive Agreement</u> | | | | | |
| Construction | \$14,233,788.52 | \$249,201,622.78 | \$3,204,569,251.00 | \$2,955,367,628.22 | 7.78% |
| <u>Owner Costs</u> | | | | | |
| Administration | \$1,003,395.85 | \$8,929,547.49 | \$118,472,054.00 | \$109,542,506.51 | 7.54% |
| Right of Way | \$75,411.27 | \$6,447,559.80 | \$15,000,000.00 | \$8,552,440.20 | 42.98% |
| No-Excuses Incentive | \$0.00 | \$0.00 | \$90,000,000.00 | \$90,000,000.00 | 0.00% |
| Contingency | \$0.00 | \$4,000,000.00 | \$325,428,276.00 | \$321,428,276.00 | 1.23% |
| Total | \$15,312,595.64 | \$268,578,730.07 | \$3,753,469,581.00 | \$3,484,890,850.93 | 7.16% |

4.3.2 VDOT

| | Amount this period: | Total to Date: | Total Budget: | Total Remaining Budget: | Percent Spent To-date: |
|---------------------------------------|---------------------|--------------------|-------------------------|-------------------------|------------------------|
| <u>Comprehensive Agreement</u> | | | | | |
| Construction | \$0.00 | \$0.00 | \$95,427,976.00 | \$95,427,976.00 | 0.00% |
| <u>Owner Costs</u> | | | | | |
| Administration | \$19,139.00 | \$50,005.00 | \$3,527,946.00 | \$3,477,941.00 | 1.42% |
| Right of Way | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00% |
| No-Excuses Incentive | \$0.00 | \$0.00 | \$0.00 | \$0.00 | 0.00% |
| Contingency | \$0.00 | \$0.00 | \$9,571,724.00 | \$9,571,724.00 | 0.00% |
| Total | \$19,139.00 | \$50,005.00 | \$108,527,646.00 | \$108,477,641.00 | 0.05% |



4.4 Contingency

- To date six (6) Change Orders have been issued:
 - Change Order #1 (executed February 11, 2020): \$3,000,000 reduction in Contract Price due to Department's acquisition of Willoughby Staging Area.
 - Change Order #2 (executed March 18, 2020): no-cost/no-time amendments corrections to the Technical Requirements.
 - Change Order #3 (executed May 12, 2020): \$200,000 increase in Contract Price due to Dispute Resolution Board (DRB) Allowance.
 - Change Order #4 (executed April 28, 2020): no-cost/no-time Tunnel Approach Structure Support of Excavation Requirements Refinement.
 - Change Order #5 (executed April 28, 2020): \$2,011,117.50 reduction in Contract Price as a result of the North Island Armor Stone Value Engineering Change Proposal (VECP).
 - Change Order #6 (executed May 29, 2020): \$46,906.29 increase in Contract Price to reimburse HRCP's Incurred Cost for Estimating the potential Change to the Exit Ramp at Bayville Avenue.
- \$0 material price adjustments (asphalt, steel, & fuel) to date

5. Environmental Management

During this reporting period, HRCP provided responses to informal requests for additional information from the USACE regarding Section 404/10 permitting. HRCP received all concurrences and SONOs required for the Section 408 Determination, and the completed information package is with USACE. HRCP also received the required local government acknowledgement forms and completed the VPDES application. The DEQ VWP permit was public noticed by HRCP on May 22, 2020 and the public comment period ended on June 22, 2020. One comment was received.

Coordination with the Hampton Roads Sanitation District (HRSD) was advanced to support the authorization of temporary discharge from early activities before the South Island water treatment plant is authorized through the VPDES permit. NOAA provided comments on the LOA request submission, and HRCP is completing responses and revising the document for resubmittal. HRCP coordination with USACE, VMRC, DEQ, and NOAA is ongoing and will continue until the respective permits or approvals are issued.

HRCP continues to coordinate with VDOT concerning revisions to the limits of disturbance, proposed improvements at the Willoughby Spit, DEQ discharge permitting for the bridge/tunnel construction, updates to the Stormwater Pollution Prevention Plan (SWPPP), and modifications to the Construction General Permit (VAR10L793).

6. Operations

Field investigation activities continued this period to support design efforts. Shoulder closures and lane closures were conducted for geotechnical exploration and survey work. Corridor-wide field inspections were for existing bridge structures. Phase 1 of landside geotechnical borings are complete, with Phase 2 to follow for noise wall locations and refinement of retaining walls.

The marine geotechnical exploration program, which consisted of over 400 boring locations, was completed on May 31, 2020.

Outfitting and utility connections to the South Island office trailers continue to allow occupancy of the site offices.

Utility relocation work continues on the South Island to move existing utilities that conflict with the TBM launch pit. This includes the relocation and temporary removal of fire hydrants, VDOT and Cox fiber lines, and medium and high voltage power duct banks. Power switchovers are anticipated in the upcoming period prior to the demolition of existing duct banks.



Temporary Electrical Ductbank Installation

Two additional slab pours were complete on the South Island to support additional temporary facilities associated with slurry production and treatment. The work was performed at night and included a lane closure to allow concrete trucks to safely exit the island. No traffic incidents were recorded.



Temporary Slab Ready for Concrete Pour

A crane was mobilized the South Island to support pile driving for the construction of the temporary quay that will be used to receive the tunnel boring machine as well as the tunnel lining segments. Removal of rip rap was also performed to allow minor expansion of the island in this area to facilitate site circulation.

VDOT's project team maintains close coordination with the Hampton Roads Harbor Tunnels (HRHT) facility staff in order to communicate ongoing project work as well as coordinate upcoming planned work at the facility.

HRCP's Construction Incident Management Coordinator completed their required two-week ride-along program with VDOT's Incident Management Coordinator. This training is required prior to NTP when HRCP assumes incident management responsibilities within the corridor.

Several coordination meetings were held to discuss HRCP's Maintenance Management Plan and the revised document was submitted to VDOT for review. Approval of the Maintenance Management Plan is a condition of NTP.

The weekly operations coordination meeting between VDOT and HRCP continues to provide a forecast of upcoming field activities and ensures concurrent activities are properly coordinated. All field work and traffic impacts are being reported through VDOT's Lane Closure Advisory Management System (LCAMS), which enables coordinating traffic operations across the region.

7. DBE & SWaM Business Activities

The Design-Builder reached a total of 112 subcontracts, subconsultants agreements and purchase orders to DBE/SWaM certified firms for a total of \$32 million during the reporting period.

As a result of the pandemic and continued social distancing requirements, VDOT continues to engage with industry partners virtually to share contracting opportunities with the small business community. The Association for the Improvement of American Infrastructure (AIAI) hosted another webinar on June 11 with VDOT's Civil Rights and Construction Divisions in collaboration with HRCP. AIAI indicated that the webinar resulted in being one of the largest attended events hosted by the Association.



The image is a promotional graphic for a webinar. At the top, the AIAI logo is displayed with the text "WEINAR: VDOT CIVIL RIGHTS DIVISION and Projects Around the Commonwealth". Below the title are five headshots of speakers, each with their name and affiliation. The speakers are: Joe Lewis (Business Transformation Group), Malcolm Kates (Hampton Roads Connector Partners Joint Venture), Craig Moore (VDOT Salem District), Sandra Norman (VDOT Civil Rights/DBE Operations), and Thomas Sherman (VDOT Office of P3). The text "THIS THURSDAY, JUNE 11 at 2.30pm eastern" is prominently displayed in the center. Below this, a description of the webinar's purpose is given, followed by a "REGISTER HERE FOR THE WEBINAR" button.

WEINAR:
VDOT CIVIL RIGHTS DIVISION
and Projects Around the Commonwealth

JOE LEWIS
Business Transformation Group

MALCOLM KATES
Hampton Roads Connector Partners Joint Venture

CRAIG MOORE
VDOT Salem District

SANDRA NORMAN
VDOT Civil Rights/DBE Operations

THOMAS SHERMAN
VDOT Office of P3

THIS THURSDAY, JUNE 11 at 2.30pm eastern

In this webinar, we will highlight the Commonwealth of Virginia's Civil Rights and DBE efforts in the transportation space. Hear from both public and private sector leaders active in Virginia's largest projects as they discuss how DBE firms are making infrastructure happen. This special webinar is a must-attend event for anyone working in infrastructure – regardless of firm, size or profession.

[REGISTER HERE FOR THE WEBINAR](#)

Featured speakers included Joe Lewis, (BTG-DBE), Malcolm Kates (HRCP), Craig Moore (Salem District), Sandra Norman (Civil Rights), and Thomas Sherman (P3 Office).

A Project Team Contact Guide was created and disseminated to subcontractors and subconsultants under contract with HRCP, I-64 Design JV and its lower tiered partners. If DBE or SWaM's had questions or experienced issues while performing on the project related to payments, cash flow, or financing, firms would know who to contact to obtain immediate assistance. While the guide is not exhaustive, it does include supportive services available through VDOT's Business Opportunity Workforce Development Center (BOWD) and the Department of Small Business Supplier Diversity (SBSD).

These resources also include recently established partnerships with the following lenders: Truist (formerly BB&T & Suntrust), Atlantic Union Bank, Virginia Community Bank, Liquid Capital (Alternative Lender), and the VA Small Business Financial Authority.

VDOT and HRCP has partnered with the Virginia Career Works, which serves as the Commonwealth's link between employment and growing businesses. HRCP participated in a Virtual Hiring Event on June 3, 2020 hosted by VA Career Works and the VA Workforce Connection (VAWC) to share information with interested job seekers about the HRBT Expansion Project and anticipated employment opportunities in construction on the project. HRCP will join VDOT and other private section partners to promote career opportunities in the transportation and construction industry through VA Career Works' job database.

VDOT and HRCP held its Monthly Civil Rights Workgroup Meeting on June 16, 2020. The meeting included discussion about an upcoming Virtual DBE/SWaM Outreach Event, compliance document tracking system, Title VI requirements, and Davis-Bacon and labor compliance.

8. Public Outreach

The Communications Team for the HRBT Expansion project remains committed to virtual outreach during the COVID-19 pandemic. The following public outreach activities took place during the reporting period:

- May 28, 2020 - Project Update to Norfolk City Manager Filer and Hampton City Manager Bunting
- May 29, 2020 - Project Update to Norfolk Councilman Smigiel
- June 1, 2020 – Distribution of first edition of *HRBT Expansion Magazine*



Cover of HRBT Magazine-1st issue
released June 1, 2020

- June 3, 2020 – Project Update to Norfolk Vice-Mayor Thomas and Councilwoman McClellan
- June 4, 2020 – Second Quarterly Project Stakeholders Meeting-Virtual Meeting led by Project Director Jim Utterback
- June 5, 2020 – Project Presentation to Oyster Point Rotary Club (Newport News)
- June 18, 2020 – Project Presentation to Norfolk Division of the Hampton Roads Chamber of Commerce
- Project Public Outreach to Cities of Hampton and Norfolk through Small Working Groups held May 28, June 16, June 17