



HRPDC Special Report

JFCOM Economic Impact Brief No. 1

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U.S. Joint Forces Command (JFCOM) is one of ten U.S. Department of Defense (DoD) combatant commands and one of five major DoD commands that are headquartered in Hampton Roads. The origin of JFCOM dates back to 1947 when the military applied lessons learned from WWII in order to ensure that all branches of the military work together to achieve strategic goals. At present, JFCOM's headquarters is located in Norfolk, Virginia, where it oversees more than 1.16 million men and women in four major mission areas: Joint Concept Development and Experimentation, Joint Training, Joint Capabilities Development, and Joint Force Provider. Currently, JFCOM trains forces from all military branches to serve together effectively, ensuring equipment interoperability, as well as developing the ability for the U.S. Military to cooperate with allied military commands. Additionally, JFCOM serves as a think-tank for the Joint Chiefs of Staff, preparing and testing blueprints for how the military will conduct future operations.

In August 2010, the Defense Business Board provided a list of recommendations to Secretary of Defense Robert Gates, including the recommendation to close JFCOM. There are significant personnel and assets in Hampton Roads currently dedicated to JFCOM, including over 1 million square feet of building and construction leasing in Norfolk and Suffolk.

JFCOM Operating Budget and Staffing Complement		
Operating Budget	\$703,954,000	
Staff	Total	Hampton Roads
Military	1,491*	926
Civilian	1,533*	1,505
Contractor	3,300	3,216
Combined Total (including contractors)	6,324	5,647

*Manning figures include geographically separated units/subordinate components and Reserve Component
Sources: USJFCOM and HRMFFA

JFCOM plays an extremely important role in the regional economy. In addition to the 5,650 military, civilian, and contract employees, 5,150 additional jobs are generated through both indirect and induced effects. The presence of JFCOM and NATO's Allied Command Transformation contributes over \$900 million to the region's gross regional product (1.2%), with over \$500 million in contracts awarded on an annual basis.

HRPDC Estimate of the Regional Impact of JFCOM	
Direct Employment	5,650
Indirect and Induced Employment	5,150
Total Employment	10,800
Addition to Gross Regional Product (Millions)	\$901.3
Addition to Personal Income (Millions)	\$563.0

Source: HRPDC

Top Support Contracts for JFCOM	
Contractor	Millions of \$'s
Joint Project*	\$ 1,028
Northrop Grumman	\$ 686
Lockheed Martin	\$ 186
General Dynamics	\$ 102
Old Dominion	\$ 26
Rolands and Associates	\$ 34
Capstone	\$ 28
VMD Systems	\$ 21
Computer Science Corp	\$ 8
Old Dominion	\$ 5

*Northrop Grumman, Lockheed Martin, Science Applications International Corp, General Dynamics

As the recommendation has been brought forth to close the Joint Forces Command, it remains unclear which regional programs and assets might remain in the region under a different command. According to the Hampton Roads Military and Federal Facilities Alliance (HRMFFA), the new JFCOM commander will be in place on October 29, 2010 and is expected to deliver his recommendations to Secretary Robert Gates at some point thereafter.

We anticipate that we will receive new information on the status of JFCOM on a frequent basis and will make updates to our analysis accordingly.